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Central Intelligence Agency  
Washington, D.C. 20505  
(703) 351-7676

Executive Secretary
77-5896/1

0/DCI/Alpha  
23 Sept 77

Herbert E. Hetu  
Assistant for Public Affairs

6 October 1977

Admiral Turner,

I have approved the request of the National Military Intelligence Association to publish the speech you made to them on 17 June at Fort Meade in their journal, NMIA DIGEST.

I have had Security look over the remarks to ensure they contain no classified information. I see no reason the speech should not be published.

I have also provided NMIA a black and white photograph of you which they plan to print on the cover on the issue in which your speech will appear. I am attaching a copy of the speech in case you want to refresh your memory.

AT



Herbert E. Hetu

Attachment

0/DCI/alpha

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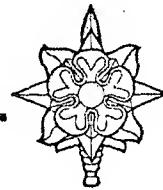
Executive Registry

77-5896

N.M.I.A.

National Military Intelligence Association

POST OFFICE BOX 618 SIERRA VISTA, ARIZONA 85635



23 September 1977

Admiral Stansfield Turner, USN,  
Director  
CENTRAL INTELLIGENCE AGENCY  
Washington, D.C. 20505

Dear Admiral Turner:

Enclosed for your approval/correction is a copy of your remarks to the 1977 Annual Convention of the National Military Intelligence Association at Fort Meade, Maryland, 17 June 1977. I would appreciate your reviewing them prior to their publication in the NMIA Digest which is scheduled to be printed on October 15, 1977.

Your remarks were most thought provoking to those members of the Association who were able to attend the Convention and we want to share them with all of our members.

Additionally, it would be appreciated if you would send us a picture of yourself which we would like to use on the cover of the Digest featuring the Convention.

We had intended to have the Digest "on the streets" much earlier, but the move of the Headquarters of the Association from Fort Huachuca, Arizona to the Washington, D.C. area has been a definite deterrent to progress!

I would be happy to send you extra copies of the Digest containing your remarks should you so desire. Just let me know how many additional copies you would like.

Again, I want to extend my thanks to you for being with us and most particularly for being such an eloquent speaker.

Best regards.

Sincerely yours,

CHARLES E. THOMANN,  
Colonel (Ret.) MI  
Executive Secretary

ADDRESS OF ADMIRAL STANSFIELD TURNER, USN,  
DIRECTOR, CENTRAL INTELLIGENCE AGENCY

1977 ANNUAL CONVENTION

OF THE

NATIONAL MILITARY INTELLIGENCE ASSOCIATION  
17 June 1977

First, let me tell you what a pleasure it is to be with you. I have been learning every day more and more about what certain segments of the intelligence community do, but I had no idea, until tonight, that you were so adept at organizing such a delightful evening as this one. You have kept that secret well! Mrs. Turner and I want to thank you for allowing us to join you at the 1977 Annual Convention of the National Military Intelligence Association.

I think you all know that about four months ago I came to my present job having been selected by my former classmate, now the President, Jimmy Carter. What you may not know is that I bring with me 31 years of experience in intelligence -- all of it as a consumer of intelligence -- until four months ago!

Throughout my career, I have had a keen awareness of the need for good intelligence and have appreciated the dogged perseverance which is demanded of the military intelligence community. Until recently, though, I have never had the opportunity to influence the process except in very small ways as a Commander through requests for specific information.

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I think that perhaps the greatest qualification I bring to my present job is an appreciation of the military commander's need for intelligence. Our work, yours and now mine, must, after all, fulfill the requirements of the users of intelligence and although the military consumer is not the only one the intelligence community must serve, the military consumer is a very important one.

It seems to me that the importance of intelligence, good intelligence, at this point in history is even greater than during World War II -- for two reasons. The first of which is that nearly unmeasurable commodity or word "parity." It is the precise assessment and the attainment of this illusive "parity" upon which our future security and the peace of the world rests.

Second, the Soviets, recognizing the weaknesses in their economic and political system, have built their world power base on military might. Large amounts of this military might are poised along the NATO frontiers in Europe and range the high seas. Our allies depend on us to backstop them both with in-place forces in Europe and with our fleets at sea. The balance is a delicate one which must be continually assessed and evaluated, and this can only be accomplished by the application of good intelligence.

All of us in this room tonight recognize the similarities of times past. Times of economic uncertainties in much of the world, but many of us in this room are experiencing a new sensation in the political world -- different from the times

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we have known when the United States was the dominant world power, to a situation where emerging nations are capable of going their own way and do not want to be dictated to by either the United States or the Soviet Union. Many of our friends tell us our brand of democracy just won't work everywhere. And the Soviets hear the same thing from the European communist parties -- their brand of communism just won't work everywhere.

The intelligence community must be alert to changes, not only in military forces in the world, but to the political and economic changes which, after all, are the motivating reasons for the deployment of military forces.

Our resources are limited, and so we must share them.

We must share our assets.

We must establish priorities among the many consumer needs and demands so that we may squeeze the best intelligence estimates and analyses out of the mountains of information we are collecting every day.

In order to effectively do this, we must --

First of all, integrate our resources. There must be close coordination between national and tactical organizations. Between military and civilian intelligence organizations and, because they are interdependent, neither the military nor the civilian users of intelligence can charge ahead, making plans, consuming finite resources without consulting with the other.

For instance, you can't just write "military" contingency intelligence plans. They won't work unless you've talked and

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reached some agreement with the people who control national intelligence assets. To put it quite simply, neither the military nor the civilian intelligence organizations can operate in isolation.

Second, as we develop new technical systems, we must be careful to insure that they satisfy both the tactical military needs and the broad national requirements. This is not an easy task and requires, no, demands, consummate teamwork.

Third, we must determine where future intelligence efforts should be channeled. And it is this final point that carries with it the weight of the world because if we are wrong -- if we make a critical miscalculation -- we may not get a second chance.

Developing our intelligence capability for tomorrow is not unlike developing military capability. It takes time (and none of us know how much time we have.) It is expensive (so resources may not be squandered). And, it requires the capability to foresee needs before they exist!

As I told you, it isn't simple, and by now, you know that I didn't come here to tell you it was going to be easy. Good intelligence, as we all know, is the proper analyzation of trends coupled with the perspective of history and a feeling of where the world seems to be going.

We must be constantly vigilant least we become complacent. It is not going to be good enough to refine and redefine the same old Order of Battle.

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We cannot relook at the same old warning indicators and overlook the new, subtle changes, that will herald the coming of a new danger.

We cannot afford to forget that technology is advancing -- on both sides.

We must constantly ask ourselves, "Are we anticipating"?

We must neither allow our attention to be misdirected nor become so fixed that we cannot perceive the changes occurring around us.

We must open our imaginations - while at the same time not allowing ourselves to conjure up hallucinations.

Everyone knows the story of Pearl Harbor which could have been less of a disaster if people hadn't been so sure of themselves that they refused to believe the various intelligence warnings which foretold the possibility of attack.

In 1940, the Germans might have been slowed down at least, and perhaps stopped, if the French had not held so tenaciously to the belief that the Maginot Line was impenetrable and that the Germans, if they dared to attack, would use classic tactics and routes.

The U-2, with Gary Powers, might not have been shot down resulting in the scuttling of the European Summit Talks if we had done a better job of estimating Soviet anti-aircraft capabilities.

Now, how does all this affect you, the members of the military intelligence community?

It means that we must be poignantly aware that the world is constantly changing and that your job is becoming more difficult and your absolute top performance more important.

Finally, I want you to know that President Carter views the contribution of the intelligence community as indispensable. He has expressed his pleasure with the intelligence input which he receives and has told me of the great reliance which he places on the written and oral briefings he receives. He has asked me to express to you his support of the intelligence community and encourages our efforts to improve our product.

Before I leave, I want to commend you for your important contribution and urge you to be innovative and participate creatively in the changes which are now taking place.

Thank you for a lovely evening.

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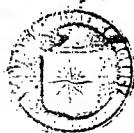
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Routing Slip

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17	AO/DCI				
18	C/IPS				
19	DCI/SS				
20	D/EEO				
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	SUSPENSE		4 October 77	Date	

Remarks:

Please prepare appropriate  
response for DCI signature



Washington, D.C. 20505

Executive Registry  
77-2545

5 October 1977

Dear Bill,

We certainly do have some "published" reports on energy problems. I will send three of them along separately. One is on the world energy situation; one on the Soviet energy situation; and the last on the Chinese situation. I'll also enclose a report on prospects for the Soviet economy in case you are interested in that also. Hope these are what you need; I'll try to send along anything else that may come out in published form.

Delighted to hear that you'll be over this way in the spring. Look forward to getting together then. In the meantime, all the best to you and Joan from both of us.

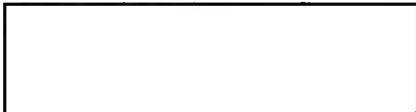
Yours,

A handwritten signature in black ink, appearing to read "Stansfield Turner".

STANSFIELD TURNER

Mr. D. W. Kelly

AT



E R will mail CIA pubs.

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1977-10-05 10:00 AM  
D C /alpha

D W Kelly

23rd September, 1977

Admiral Stansfield Turner,  
Director of Central Intelligence,  
WASHINGTON D.C. 20505.  
U.S.A.

Dear Stan,

There have been a number of references in our Press recently to "published" C.I.A. reports on energy problems. Are these reports published in the conventional sense i.e. available for purchase, and, if so, where? I have been looking at energy problems in some detail recently both for lecturing and private consultancy purposes and am very conscious of the intense discussion which your energy analyses have produced, particularly the 1985 energy break-even forecast.

I will be in the States during late March/early April and will visit Washington. I hope we can meet up during that time.

Please give our regards to Pat.

Yours sincerely,

*Billy*

D. W. KELLY

<b>TRANSMITTAL SLIP</b>		DATE
<b>TO:</b> ER		OCT 1977
ROOM NO.	BUILDING	
<b>REMARKS:</b>  DCI requested these CIA publications be mailed to:  Mr. D. W. Kelly  [Redacted]  The correspondence on the left is for your information as background.		
<b>FROM:</b> [Redacted]		
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Washington, D. C. 20505

### Executive Registry

77-5895/A

Oscifolpha  
23 Sept 77

4 October 1977

Dear Mr. Forbes,

Thanks so much for your thoughtfulness in sending me a copy of your October 1st edition. More than that, I thank you sincerely for the very helpful words that you put in it with respect to the CIA. I hope that we in the Agency can live up to your expectations. We will certainly try.

Again, thanks.

~~Yours sincerely,~~

Yours sincerely,  


## STANSFIELD TURNER

Mr. Malcolm S. Forbes  
President  
FORBES Magazine  
Forbes Building  
60 Fifth Avenue  
New York, New York 10011

ORIG. ADDRESSE

1 Cy Dai  
Public Affairs  
ER

631 of 1993

OFFICIAL ROUTING SLIP

TO	NAME AND ADDRESS	DATE	INITIALS
1	Mr. Hetu, A/DCI/PA		
2			
3	DCI (for signature)		
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5			
6			
ACTION	DIRECT REPLY	PREPARE REPLY	
APPROVAL	DISPATCH	RECOMMENDATION	
COMMENT	FILE	RETURN	
CONCURRENCE	INFORMATION	SIGNATURE	

Remarks:

Per DCI's request, please review prior  
to signature.

cc to Mr. Hetu,  
pls.

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FROM: NAME, ADDRESS AND PHONE NO.

DATE

O/DCI

30 Sept.

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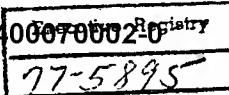
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EXECUTIVE REGISTRY FILE



FORBES MAGAZINE

OFFICE OF THE PRESIDENT

September 23, 1977

Admiral Stansfield Turner  
Director  
Central Intelligence Agency  
Washington, D. C. 20505

Dear Admiral Turner:

Hearty best wishes (see page 23)!

Sincerely,

Malcolm S. Forbes

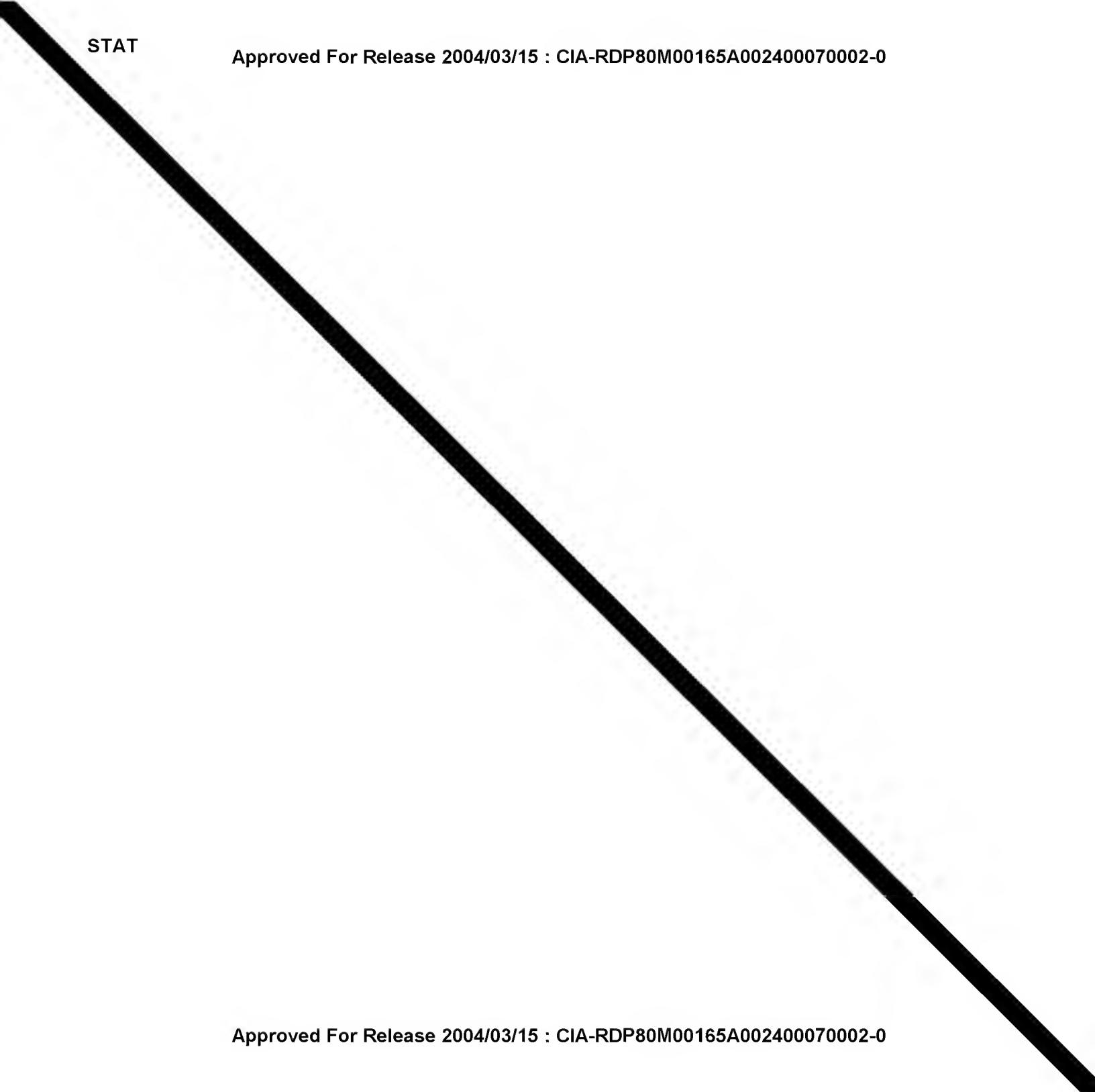
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ONE DOLLAR

# FORBES

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ADMITTED TO THE STAFF

BY DR. BONI 06/02/00070002-0



A prescription  
from Washington

Physician, heal thyself  
... or else!

A FIRST BOUND COPY

# Fact and Comment

By Malcolm S. Forbes, Editor-in-Chief

## THE NEW PANAMA CANAL TREATY SHOULD BE APPROVED

and the sooner the more helpful to its purposes and intentions.

Acting like the Canal Zone is part and parcel of the U.S. is, in these days, as anachronistic as colonialism in Africa. It would be like insisting we should still own the Philippines.

The Canal can operate perfectly well without technical U.S. "ownership." Its defense—our continuing responsibility in the new treaty—won't be carried out at the Canal's literal perimeters; its security comes from the military umbrella we hold over not only the Americas but free Europe and elsewhere.

I doubt that superficial flag-waving and unwarranted emotionalism will ultimately prevail in the Senate. The Panama Canal accomplishment was an extraordinary one, an enormous U.S. achievement. That tale, magnificently told in David McCullough's current best-seller, *The Path Between the Seas*, should be a source of pride to all concerned.

This new Canal Zone treaty is in keeping with our times, far more attuned to our national principles, to American ideals. It is not a demonstration of our lack of power, but proof of it.

## IS IT ANY WONDER STEEL'S ON ITS KNEES?

Ever since there was a grown-up steel industry, the surest way for a politician to prove he's For The People has been to denounce it. From both Roosevelts right through to Carter, with John Kennedy threatening to punitively sic the Internal Revenue Service on the companies and all their execs.

Even more than automobiles, oils and Con Ed, the steelers

have been jumped on to roll back prices, up wages, pay greater taxes, modernize, depollute, compete abroad and a few other hundred contradictory things all at the same time.

In the Capitol, some smart guy's going to make capital one of these days by suggesting sympathetically that the steel companies just might have a problem.

## SM

is an abbreviation of both stock market and sadomasochism—and there are those who think they are one and the same.

## THE CONTINUING CRUSADE AGAINST THE CIA AND FBI

is dangerous folly. For infinite numbers of rubles, the Commies couldn't effect the devastating destruction being wrought on these two agencies by myopic, if sometimes well-intentioned, critics.

It's one thing to make our intelligence agencies cease certain abuses of U.S. citizens' rights. But it would be asinine to shackle these Services. They provide about the only effective eyes and ears we have for keeping abreast—hopefully, ahead—of those, both here and abroad, who are intent on destroying this country.

Listen, this is a real world we are living in. If we're to survive in it, with our blessed plenty of freedom and things, we've got to know what the ideologists and nihilists—who hate us for what we are and what we have—are up to before they upend us.

The CIA and the FBI are *our* guys. They're the *other* guys' bad guys.

We'd better get our priorities straight. Under new CIA Director Admiral Stansfield Turner and FBI designate Director Approved For Release 2004/03/15 : CIA-RDP80M00165A002400070002-0—we will.

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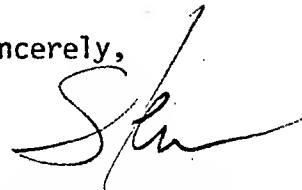
3 October 1977

Dear Tom:

I see by the prospectus of your "Allied Interdependence Project" that you are still campaigning and have even raised your sights.

I shall follow your progress with interest.

Sincerely,



STANSFIELD TURNER

Mr. Thomas A. Callaghan, Jr.  
Georgetown Center for Strategic  
and International Studies  
1800 K Street, N.W.  
Washington, D. C. 20006

EXECUTIVE REGISTRY FILE

of DCI /alpha